



PROFESSIONAL CERTIFICATION

# PROFESSIONAL SCRUM MASTER I

## Norman Schwaneberg

*has demonstrated a fundamental level of Scrum mastery, including the concepts of applying Scrum, and proven an understanding of Scrum as described in the Scrum Guide. This individual has also demonstrated a consistent use of terminology and approach to Scrum.*

*In recognition of this achievement, Scrum.org is pleased to award this certification.*

A handwritten signature in black ink that reads "Ken Schwaber".

Ken Schwaber, founder Scrum.org

September 4, 2018

Certification Date

